

# The Daily Tar Heel

## Holden Thorp's TIME TO GO.

Embattled chancellor to step down in June

Series of scandals weighed on Thorp

Faculty may urge him to reconsider



DTH/ERIN HULL

Chancellor Holden Thorp leaves his office in South Building Monday afternoon after announcing he will step down in June. He has been chancellor since 2008.

### Scandal and budget cuts tarnished Thorp's vision for the University.

By Nicole Comparato  
University Editor

When Holden Thorp was named chancellor in 2008, he was supposed to lead the University for the next 20 years.

Thorp, a Fayetteville native and UNC alumnus, became the University's 10th chancellor at a young age, laying out a compelling, research-based vision for the University. Colleagues said he had the talent, the motivation and the intellect to make his vision into a reality.

But now, five years into Thorp's chancellorship, stringent budget cuts and a series of scandals have marred that vision irreparably.

Thorp announced Monday that he will step down as chancellor on June 30.

"Nobody asked me to make this decision," Thorp said in an interview. "Over the weekend Patti (Thorp) and I talked about how much we've been through the last two and a half years, and the future of the University and came to the conclusion."

"We're pretty worn out."

Thorp has presided over one of the most damaging scandals in the University's history, beginning with an NCAA investigation into its football program and eventually leading into a costly investigation of the University's academics.

Thorp's decision to resign came at the end of a week that raised other questions — those revolving around Vice Chancellor for University Advancement Matt Kupec and major gifts officer Tami Hansbrough's travel records.

Kupec resigned Sunday, Sept. 9, and Hansbrough resigned two days later.

On Friday, Thorp attended a closed session meeting with a UNC-system Board of Governors committee, where members were updated on that controversy, among others.

Thorp will return to teaching and research next year, which has been an option tugging at him for a while, he said.

"It's been a tough two years. So there have been days where I thought that being in the lab looked pretty good," he said. "(Sunday) was the day when it looked really good."

"So I'm going to spend more time with students — and less time wearing a suit."

*"A lot of people are rallying to support Chancellor Thorp both on campus and off campus."*

James Moeser,  
UNC chancellor from 2000 to 2008

#### A push to change Thorp's mind

Thorp made the decision to step down, but some faculty hope the decision is not final.

James Moeser, Thorp's predecessor who was chancellor from 2000 to 2008, said many faculty are coming together to change Thorp's mind.

"I can tell you that a lot of people are rallying to support Chancellor Thorp, both on campus and off campus," Moeser said.

Thorp said Monday that members of the Board of Trustees asked him several times to reconsider his decision to step down.

Jean DeSaix, a master lecturer in the biology department and a member of the faculty executive committee, said there was an emergency meeting called Monday night to start drafting a resolution in Thorp's support, one that would encourage him to reconsider his decision.

"We just love him so much," DeSaix said. While Moeser said he and other faculty members want him to make the best decision for himself, he does think this might have some sort of effect on Thorp.

"I spoke with him this afternoon. Only he can tell you what his decision is going to be ... But he can't help but be moved, I think, by this expression of support."

Jan Boxill, chairwoman of the faculty, added that there will be a general meeting of the faculty at 4 p.m. today to discuss Thorp's resignation and gauge the faculty's perspective.

"All of us are trying to urge him to consider ... I think it's a shame that we see such talent and a person of integrity being affected by things that are out of his control."

Sallie Shuping-Russell, chairwoman of the budget, finance and audit committee of the Board of Trustees, said Thorp brought something special to the position of chancellor — making him the best she's worked with.

"I think he has brought things to this campus, additions to this campus, that were needed and

SEE THORP, PAGE 4

### 5 ways Thorp's leadership was challenged

1

The NCAA's investigation into the University's football program, which started in the summer of 2010, sparked a period of ongoing scrutiny.

2

Thorp vowed to get to the bottom of the academic impropriety first revealed in August of 2010. More than two years later, many questions remain.

3

In July of 2011, Thorp fired head football coach Butch Davis without citing any wrongdoing. He faced intense criticism for the timing of the decision.

4

Academic fraud discovered in the African and Afro-American Studies department in May demonstrated that UNC's academics hadn't been cleaned up.

5

Thorp told UNC's chief fundraiser that hiring Tami Hansbrough would violate the University's nepotism policy, but a position was created in another division.

MORE  
COVERAGE  
INSIDE

4

Read what Chapel Hill and Carrboro leaders are saying about Thorp's resignation and his influence on University-town relations.

5

Read The Daily Tar Heel's extensive Q&A with the chancellor, and see a timeline of his career at the University.

8

Read what The Daily Tar Heel's editorial board thinks Thorp should focus on for the final months of his time as chancellor.

“You have to play the cards that are dealt you ... That's just the nature of the game.”

JAMES MOESER, UNC CHANCELLOR EMERITUS

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## COMMUNITY CALENDAR

## TODAY

**Yoga in the Galleries:** Embrace the quiet of an art gallery with a bit of relaxation. Join the Ackland Art Museum for a yoga session with poses inspired by the artwork. Beginners are welcome, and mats are provided.  
**Time:** Noon  
**Location:** Ackland Art Museum**Clarissa Brocklehurst lecture:** As a part of the Global Research Institute's Water in Our World speaker series comes a lecture by Brocklehurst, former chief of water, sanitation and hygiene for UNICEF. She will address theissues facing the global water community.  
**Time:** 5:30 p.m.  
**Location:** FedEx Global Education Center**'The Invisible War':** The Orange County Rape Crisis Center is screening this documentary about problem of rape in the U.S. military. Seats can be reserved online.  
**Time:** 7 p.m.  
**Location:** Varsity Theatre

## WEDNESDAY

**'Red':** PlayMakers RepertoryCompany's mainstage season opener tells the story of abstract impressionist Mark Rothko as he works through a project painting murals for the Four Seasons Restaurant. Directed by Vivienne Benesch.  
**Time:** 7:30 p.m.  
**Location:** Paul Green Theatre*To make a calendar submission, email calendar@dailytarheel.com. Please include the date of the event in the subject line, and attach a photo if you wish. Events will be published in the newspaper on either the day or the day before they take place.*

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- Editorial corrections will be printed on this page. Errors committed on the Opinion Page have corrections printed on that page. Corrections also are noted in the online versions of our stories.
- Contact Managing Editor Elise Young at managing.editor@dailytarheel.com with issues about this policy.



## Tear them bills

From staff and wire reports

**W**hat's the best way to lose \$200? Take it to Wal-Mart, where cashiers will tear money up before checking if it's counterfeit.

A Texas woman has filed a suit against the corporation after two authentic \$100 bills were torn by employees in December 2010.

Her cashier ripped the first bill before testing and finding that it was real but still told the manager it was fake. The woman gave them another \$100 to try and fix the situation — and the manager tore it up too. Classic Wal-Mart.

**NOTED.** In classic "Breaking Bad" style, a chemistry teacher in Texas was found selling home-cooked meth in the parking lot of the junior high where he taught.

He sold meth to undercover cops — but apparently never to students.

**QUOTED.** "The Zombie Apocalypse is very whimsical." — Brad Barker, president of HALO Corp., whose company is staging a zombie crisis for its counterterrorism summit in San Diego, Calif., which trains military and law personnel.

## POLICE LOG

- Someone received a strange text message at 610 Caswell Road between 10:30 a.m. and 3:36 p.m. Saturday, according to Chapel Hill police reports.

- Someone stole a purse from 120 E. Franklin St. between 1:30 a.m. Saturday and 2 a.m. Sunday, according to Chapel Hill police reports.

- Stolen items were valued at \$490.02 and included a credit card, Coach purse, cash and a Honda car key, reports state.

- Someone reported drug activity and a loud party at 422 W. Cameron Ave. at 12:30 a.m. Sunday, according to Chapel Hill police reports.

- Someone caused a disturbance at 200 N. Greensboro St. between 9:36 a.m. and 9:39 a.m. Friday, according to Carrboro police reports.

- A white male was on Carr Mill Mall property approaching construction workers in the mall and challenging them to fight him, reports state.

- Someone injured property at 175 BPW Club Road at 4:30 p.m. Friday, according to Carrboro police reports.

- Someone trespassed at the Harris Teeter at 310 N. Greensboro St. at 11:14 p.m. Friday, according to Carrboro police reports.
- The person trespassed onto Carr Mill Mall property on June 10, reports state.

- Someone reported a stray animal at 1000 Smith Level Road at 11:44 a.m. Friday, according to Carrboro police reports.

- The person let the cat in the apartment but released it before police arrived, reports state.

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# Few details available on sexual assault

## Police have not discovered further information on a sexual assault Saturday.

By Gayatri Surendranathan  
Staff Writer

Chapel Hill police have uncovered few details about the reported rape of a female UNC student that occurred Saturday morning, police said Monday.

The UNC student was raped at an off-campus location at around 3:30

a.m. by an unknown male perpetrator, according to Chapel Hill police. No arrests had been made in the case as of Monday afternoon, and police are still working to determine where the assault occurred.

The victim went to UNC Hospitals for examination, though she was not admitted, said Lt. Kevin Gunter, spokesman for the Chapel Hill Police Department.

He said they have little information about the incident.

"We are working with (the victim) to find out where exactly this happened," Gunter said.

"We don't have an address, but we're looking into it as I speak."

In Chapel Hill, sexual assaults have historically clustered around Franklin Street and Martin Luther King Jr. Boulevard, according to a Daily Tar Heel analysis of Chapel Hill police records conducted in April.

Gunter said police believe the suspect is a white, college-aged male.

He said police do not know whether the victim and suspect knew each other prior to the incident.

According to the Rape, Abuse &

Incest National Network, roughly 73 percent of sexual assaults are committed by someone the victim knows.

Randy Young, spokesman for the UNC Department of Public Safety, said this is the third reported sexual assault of a UNC student this year.

"The last time was in May, when two women were battered by virtue of unwanted touching," Young said.

"It's obviously of deep concern to us when any UNC student is assaulted."

An Alert Carolina message was sent out to UNC students Saturday

## CONTACT CRIMESTOPPERS

Call: (919) 942-7515

Calls are confidential and anonymous.

Submit online: [www.crimestoppers-chcunc.org](http://www.crimestoppers-chcunc.org)

night informing them of the assault.

Young said he will investigate all updates he receives and post on Alert Carolina as necessary.

Contact the desk editor at [city@dailytarheel.com](mailto:city@dailytarheel.com).

## 'PRUDENCIA HART' DAZZLES



DTH/MELISSA KEY

David McKay (right) and Alasdair Macrae perform in The National Theatre of Scotland's play, "The Strange Undoing of Prudencia Hart" at Back Bar.

## Carolina Performing Arts' opening show at Back Bar sold out

By Carson Blackwelder  
Assistant Arts Editor

"The Strange Undoing of Prudencia Hart" is just as likely to capture your soul as it is your attention.

The National Theatre of Scotland opened Carolina Performing Arts' 2012-13 season Sunday at Top of the Hill Restaurant and Brewery's Back Bar. The sold-out show runs through Thursday.

Melody Grove precisely portrays Prudencia Hart, a traditional folk studies scholar. Throughout the show, Prudencia loses some of her inhibitions and embraces modern culture.

While researching her thesis, Prudencia stumbles upon a bar rich with drunken revelry on the mid-winter solstice. She later falls into the hands — and the heart — of the devil, played by David McKay.

Throughout the play, audience members are more than observers — they are part of the show, from a seemingly spontaneous lap dance to an all-inclusive chant.

Before the show begins, the actors serenade the audience with traditional Scottish ballads and encourage the creation of faux snow made out of shredded napkins.

Imagination is the most important tool in the actors' arsenal, and their implementation of various feats is a highlight.

In one scene, to create the illusion of Prudencia driving, the ensemble uses flashlights as headlights and turn signals and a violin bow as windshield wipers.

In another scene, Colin, the hero of the play, portrayed by Andy Clark, is depicted driving a motorcycle. A kazoo creates the sound of the bike while actress Annie Grace waves Clark's scarf in an imaginary wind.

The actors make great use of the space, weaving their way through and climbing on top of the sea of tables, filling Back Bar with rhythmic, lyrical narration.

The imaginative nature of the show climaxes before intermission in a scene set in complete darkness.

Prudencia searches for a bed-and-breakfast in the snow with a flashlight, while unseen actors verbally create a sense of unease, circling the bar yelling words such as "dark" and "fear."

After intermission, the show slowly regains energy, eventually reaching the same level as in the first half.

While the show has its share of serious and touching scenes, comedy prevails.

## THEATER REVIEW

The Strange Undoing of Prudencia Hart  
National Theatre of Scotland  
2 p.m. Sunday

★★★★★

A scene featuring most of the actors wearing lipstick, boas and masks while singing Katy Perry's "I Kissed A Girl" is the paramount of hilarity.

During this scene, Prudencia sits demurely on the sidelines.

But at the end of the show, in contrast to the traditional Scottish opening music, Prudencia concludes with a slow, haunting a cappella version of Kylie Minogue's "Can't Get You Out of My Head," sung to the devil.

While the song initially seems out of place, the rendition is a satisfying ending.

This creepily enchanting and hilarious production of "The Strange Undoing of Prudencia Hart" reveals itself to be more than just a good time — it's a bit of magic.

Contact the desk editor at [arts@dailytarheel.com](mailto:arts@dailytarheel.com).

## Hearing on housekeeper's complaint begins

### Housekeeper says UNC handled a previous complaint negligently.

By Sarah Niss  
Staff Writer

The hearing for a complaint brought against UNC by a housekeeper who claims the University was negligent in handling her sexual harassment case began Monday.

Maria Isabel Prudencio-Arias petitioned the University for not responding appropriately to her complaint against the former director of Housekeeping Services, who she claims began a retaliation campaign targeting her after she filed a sexual harassment complaint against

her former supervisor, who was fired in late 2010.

"Prudencio-Arias was systematically a victim to drive her out of her mind and out of Chapel Hill — and the University was aware of this," said her attorney, Al McSurely, at the hearing.

McSurely said Prudencio-Arias also received unwanted sexual attention from the former housekeeping director multiple times.

The University's attorney, Katherine Murphy, said the University addressed the situation as soon as it became aware of the issue.

Prudencio-Arias filed her harassment complaint with UNC's equal opportunity office. Formal investigations were carried out by Ann Penn, an Equal Opportunity/Americans with Disabilities Act officer at the University.

"Each time there was some

concern brought up, I addressed it," Penn said.

The former director left the University last September, but the investigation was unable to determine if his actions could be classified as retaliation.

Murphy said he was not punishing Prudencio-Arias but had business reasons for some of his actions.

For example, Prudencio-Arias had to transfer to working at a residence hall from her former place of employment, the UNC School of Government, not out of retaliation — but because of her unsatisfactory work performance, Murphy said.

But McSurely said Prudencio-Arias was being punished for speaking out against her superiors.

"It was a terrible period the University made her go through," McSurely said. "It wasn't purgatory — it was hell."

Murphy said the N.C. Whistleblower Protection Act, which protects workers who file complaints against their employers, does not apply in this case because Prudencio-Arias did not file a formal grievance through the University's Office of Human Resources.

A person reporting sexual harassment has two options: To request an administrative review or file a grievance. Prudencio-Arias requested administrative reviews, which have concluded.

McSurely raised the question at the hearing of whether Prudencio-Arias, who speaks limited English, understood her options for taking action.

The hearing continues today and Wednesday at the School of Law.

Contact the desk editor at [university@dailytarheel.com](mailto:university@dailytarheel.com).

## in BRIEF

### CAMPUS BRIEFS

#### UNC to lead \$16 million study on various pain disorders

UNC was one of four universities selected to receive National Institute of Dental and Craniofacial

Research grant money for a five-year research study on various pain disorders.

The collaborative research program, which totals more than \$16 million dollars, will attempt to reveal the risk factors and genetic markers for people who are more prone to pain disorders.

Such chronic pain conditions include jaw-related disorders, headaches, irritable bowel syndrome and

lower back pain

The study will investigate the behaviors, psychological characteristics and genetic factors of 6,200 adults that contribute to the development and persistence of common chronic pain conditions.

The University of Florida at Gainesville, the University at Buffalo and the University of Maryland at Baltimore are the other recipients of the grant money.

### CITY BRIEFS

#### House fire in Chapel Hill causes \$110,000 in damage

The Chapel Hill Fire Department responded to a house fire at 164 Kingston Drive at 9:46 p.m. Sunday.

A total of 20 fire department personnel responded at the scene, in addition to Chapel Hill police and an Orange County Emergency

Services Medic unit.

The house suffered heavy fire and smoke damage estimated at \$110,000, according to a fire department news release.

Two residents and a dog escaped from the house before rescue personnel arrived.

The cause of the fire has not been determined.

— From staff and wire reports

## Transit fee hike on the table

### The Student Fee Audit Committee is considering a \$23.50 increase this year.

By Hailey Vest  
Staff Writer

In addition to recent tuition hikes, students might have to pay more just to get around campus.

The Student Fee Audit Committee met on Monday to discuss a proposed \$23.50 increase to the student transit fee, which would bring the fee to \$145.74.

The committee decided to postpone its decision until the Thursday meeting to gather more information.

Local and regional transit fees account for most of the increase at \$22.27. But the rest of the increase goes to fund P2P and Safe Ride services.

Jeff McCracken, chief of UNC police, said the increase is part of the public safety department's five-year plan to reduce parking subsidies.

"Parking has been subsidizing transportation by about \$1.5 million annually," he said.

With the five-year plan, McCracken said this amount would be reduced by \$100,000 per year.

Cheryl Stout, assistant director for parking services, said the current parking system can no longer subsidize transit, especially given rising operation costs.

"Daytime permit holders really bear the brunt of the development plan with significant increases every year," she said. "We're trying to find a fair and equitable way to distribute costs."

McCracken said the plan proposes an average student transit fee increase of \$14 per year. Each year, the increase stipulated in the plan must be approved.

Last year, the committee only approved \$8.74 of the requested \$14.50 student transit fee increase.

McCracken said there were no observable changes in transit because DPS was able to cover the cost — but it will not be able to do so in the future.

This year's proposed fee increased to include the amount that was previously denied.

"We're trying to recuperate the amount that was not approved, as well as the part that was already in the plan," he said.

Students account for 80 percent of the total ridership of Chapel Hill transportation, but before the five-year plan, student transit fees only covered about 29 percent of total costs, McCracken said.

The plan aims to increase the local and regional student transit fee to \$144.35 by the 2015-16 school year. This will raise student contribution to 41.5 percent of total costs.

Student body treasurer and audit committee member Shrija Ghosh said she recognizes the need to increase the fee because students are the heaviest users of the transit system.

"It's kind of unfair to place so much of the burden on the town," she said.

"If the fee doesn't get passed, Chapel Hill will have reduced services, and I don't think that's something that is good for students."

Members of the committee expressed concern about the fee because there are no tangible benefits to be seen by the increase.

However, they said they understand there are not many alternative sources of revenue.

Contact the desk editor at [university@dailytarheel.com](mailto:university@dailytarheel.com).

# Officials praise Thorp's town relations

By Chelsey Dulaney  
City Editor

In the hours following the resignation of UNC Chancellor Holden Thorp, local officials painted a picture of a leader who has helped build a strong relationship with the community.

"It's been an extraordinary relationship," said Chapel Hill Mayor Mark Kleinschmidt, who has worked closely with Thorp on many University and town-related projects.

"The town-gown relationship has been as good as its ever been."

Thorp announced his resignation Monday after a string of academic, athletic and administrative scandals sparked questions about his leadership.

Several local leaders expressed concern about the resignation, calling on him to rethink his decision.

"I wish he would reconsider," said Kleinschmidt. "He's an outstanding leader."

Kleinschmidt said the town-gown relationship was much different when Thorp became chancellor in 2008 than it is today.

"He sort of walked into a hornet's nest there because at that point, it was kind of strained," he said.

But he said Thorp has proved instrumental in moving forward the Carolina North Development Agreement — which created a 50-year-plan for the property University officials hope to use as a satellite campus.

He also helped revive downtown Chapel Hill through investments in the Chapel Hill Downtown Partnership and through redevelopment plans for the University Square and Granville Towers property, Kleinschmidt said.

"The University is dependent on the success of downtown Chapel Hill," said Carrboro Mayor Mark Chilton. "You can't have one going up and the other going

*"He is a great advocate for our University and for the greater Chapel Hill community."*

**Aaron Nelson,**  
president and CEO of the Chapel Hill-Carrboro Chamber of Commerce

down."

Work is expected to begin on the University Square project — located at 123 E. Franklin St. — next year.

"It has huge implications for Chapel Hill," said Chilton, who first became involved in town politics more than 20 years ago as a Chapel Hill Town Councilman.

In a statement, Aaron Nelson — president and CEO of the Chapel Hill-Carrboro Chamber of Commerce — said he's disappointed by Thorp's resignation.

"He is a great advocate for our University and for the greater Chapel Hill community," he said.

"The partnership between the citizens, our business community and the University were greatly

strengthened under his leadership."

Kleinschmidt and Chilton — both UNC graduates — said Thorp's long-time involvement in Chapel Hill has influenced his interaction with the community.

"He didn't come here to be chancellor," Chilton said. "He's been a part of our Chapel Hill-Carrboro community for a long time. He has a better idea of our community."

Despite the resignation, town officials say Thorp's legacy in Chapel Hill and the surrounding community will be long-lasting.

"One of his legacies will be helping create an environment in which town-gown relations will continue to remain healthy,"

## Community tweets about Thorp



Mark Kleinschmidt @MayorMarkK  
Hugely disappointed hearing @chanthorp's decision to step down after this yr. Ptnship w/ him has rewarded UNC and the Town immeasurably.



Mark Chilton @MarkChilton  
So sad to hear that Chancellor Thorp is stepping down. When it comes to Town-Gown relations, Holden has been by far the most constructive Chancellor we have had in the last 25 years (at least). I wish him big success in his next endeavor.



Tom Stevens @mayortomstevens  
So sorry to hear Chancellor Thorp is stepping down.... I've greatly appreciated his leadership at UNC http://bit.ly/Ogl66u



Molly De Marco @mollsdemarco  
"brian: Gotta say I'm bummed to learn you're leaving the big job @chanthorp Good luck to you and your family." <- Ditto, sad day

SOURCE: HTTP://WWW.TWITTER.COM

DTH/ARIANA RODRIGUEZ-GITLER

Kleinschmidt said. "He's such a strong leader — he's helped create a quality engagement with the town that others have tried to create.

"But he's been successful." And Thorp agreed.

"We did a lot to improve our relationship with the town of Chapel Hill," he said. "I think we'll be leaving that in good shape."

Contact the desk editor at [city@dailytarheel.com](mailto:city@dailytarheel.com).

## OFFICIAL RESPONSES

### BUBBA CUNNINGHAM, ATHLETIC DIRECTOR



**Bubba Cunningham** was hired as UNC's athletic director after Dick Baddour stepped down.

"It's difficult to express the level of respect I have for Chancellor Thorp in making this decision. He is a man of great integrity who quite simply loves (UNC)..."

### BILL FRIDAY, UNC-SYSTEM PRESIDENT EMERITUS



**Bill Friday**, president emeritus of the UNC system, served for 30 years — from 1956 to 1986.

"Public service in our state, when well done, is a noble and distinguished service. Chancellor Thorp rendered this kind of service to us all and he gave us his very best."

### WILL LEIMENSTOLL, STUDENT BODY PRESIDENT



**Will Leimenstoll**, UNC student body president, also said Thorp was "an incredible mentor."

"While I truly believe he is the right man for the job, I certainly respect his decision to step down. I only hope his successor will share his passion for students..."

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### THORP

FROM PAGE 1

new and quite unique to what Holden Thorp could offer," she said.

"And I'm afraid we may have lost that."

#### 'The perfect storm'

Throughout his term as chancellor, Thorp has faced difficult circumstances that have consistently called his leadership into question.

But Wade Hargrove, chairman of the Board of Trustees, said these problems were not created during his administration.

"The chancellor has inherited a set of problems not of his making and has done an exemplary job in trying to address those problems in a thoughtful and deliberate manner," he said.

"We will miss his leadership. He has the full confidence of the Board of Trustees ... This was his decision."

UNC-system President Thomas Ross said the Board of Governors did not play a role in Thorp's resignation either, and he was saddened to hear of Thorp's decision.

"There was no effort or movement to remove him at any point. He was aware of where the board was when he was considering this decision."

Shuping-Russell said that although it is disappointing that Thorp will not carry out

a 20-year term, he had faced unusual circumstances and was bogged down by "the perfect storm."

"You have not had a worse time in the University's history," she said. "You didn't just have specific issues to the University, there was a global breakdown ... He's been the chancellor throughout all of that."

Since April, Thorp has been dealing with the academic impropriety revealed after a University investigation was conducted into the Department of African and Afro-American Studies, revealing classes that were taught irregularly or not at all.

Some of these classes had a disproportionately large number of athletes, opening a University-wide debate about the bridge between athletics and academics.

But last week, yet another scandal emerged when questions surfaced about improper use of travel funds by Kupec and Hansbrough.

"I wish ... the events of last week had not come up," said Executive Vice Chancellor and Provost Bruce Carney. "I thought we were on a really good track, and over a long period of time, analyses and evaluations, we could be putting lots of things behind us."

"(The resignations) must have played in, the coincidence and timing is too close but, oh gosh, the University is now really going to be struggling."



DTH/KATIE SWEENEY

Several news trucks line East Cameron Avenue on Monday afternoon after Thorp announced that he will step down in June.

gling."

The University will now have three question marks at the top of its administration — chancellor, provost and vice chancellor for University advancement, UNC's head fundraiser.

The search for Carney's replacement has also been put on hold until the chancellor search, which will be organized by Hargrove, is finished.

Carney said that although he still plans on stepping down at the end of the year, he will do what is necessary to help the University at the end of the day.

Jay Smith, a history professor who has been the forefront of the faculty debate

about the academic scandal, said he believes this last occurrence is what pushed Thorp to step down.

"There had been a couple of other moments in this nightmare that I thought I would wake up to headlines that the chancellor had resigned. I never imagined it would have been today," Smith said.

"I'm guessing that this fundraising scandal was just the straw that broke the camel's back."

Senior Writers Liz Crampton and Daniel Wisner contributed reporting.

Contact the desk editor at [university@dailytarheel.com](mailto:university@dailytarheel.com).

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# Q&A with Holden Thorp

By Nicole Comparato  
University Editor

The Daily Tar Heel had the first interview with Chancellor Holden Thorp after the announcement that he was stepping down. In his South Building office Monday afternoon, Thorp spoke about his decision to leave, the trials of his job and looking into the future.

**Daily Tar Heel:** So you're going back to the faculty. Chemistry?

**Holden Thorp:** Yes. It's going to be awesome ... I'll probably teach some of the entrepreneurship classes. But that'll be up to Dean (of the College of Arts and Sciences Karen) Gil and the department chair to determine what my assignment is.

**DTH:** Was there anything specific that pushed you over the edge? Anything to do with Matt Kupec and Tami Hansbrough's resignations?

**HT:** Well, look. We've got a lot of different things going on, a lot of reviews going on. I need to focus to make sure that those reviews are done properly, the new policies that emerge from that are implemented, and I want to be free to focus on that rather than be worrying about anything else.

And I also wanted to create the best opportunity for the

campus to get a new chancellor, and I think that the timing is such that they'll be able to get it done by June 30 ... If I was going to make this decision, I needed to do it soon.

**DTH:** What kind of stress has this whole scandal put on you?

**HT:** It's challenging for us. We're gathering information, we're trying to figure out what to do with that information.

We're trying to figure out what we can or can't disclose. Above all, we're trying to make sure that whatever comes out of it is going to make the University stronger. So that's been a grind for the last two years.

**DTH:** How long have you been considering this decision?

**HT:** It's been a tough two years. So there have been days where I thought that being in the lab looked pretty good. (Sunday) was the day when it looked really good.

**DTH:** So you decided Sunday for sure?

**HT:** Yes. Obviously, I've been mulling this over, as you know.

**DTH:** On Friday, you met with the Board of Governors, what was that about?

**HT:** I went in closed session and updated them on the

various things that are going on. They were appreciative of how hard it's been for me and the work that I did.

Nothing came out of that. I think it's been accurately reported.

**DTH:** So Chairman of the Board of Trustees Wade Hargrove asked you to reconsider your decision? Can you tell me about that?

**HT:** For the last 24 hours, the trustees have been trying to convince me not to do this.

What I've told them is that my family and I are getting tired and that what's best for the University is for me to finish out the work that we need to do this year, give them a chance to get a new chancellor and for them to get somebody that doesn't have to worry about these things to come in and decide what they're going to do next.

**DTH:** Has anything been found in former Gov. Jim Martin's review that would make you want to leave?

**HT:** No.

**DTH:** How do you hope the University can move past the scandal?

**HT:** Well, I think that the reforms we have in place will help us be a better and stronger University.

I think if you look at the other things we've accomplished, the top 10 in research



DTH FILE/BAILEY SEITTER

Chancellor Holden Thorp announced on Monday that he is stepping down from his position, which he has held since 2008. The Daily Tar Heel had the first interview with him after his announcement.

rankings, up 24 percent in applications, a great year in fundraising, I've given raises to the faculty for the first time and doing searches, I think that'll put the University in a good place, and it'll be an attractive job.

**DTH:** What will you miss the most about being chancellor?

**HT:** I'll miss going to Carolina Kickoff, and seeing the students lined up outside the Old Well, singing with the Clef (Hangers), and graduation and all of those things.

But I'll be teaching undergraduates again, so I'll get all of that. The parts of this job that I enjoyed the most are being with the students. So I'm going to spend more time with students — and less time wearing a suit.

**DTH:** Is there anything that you wish you had done differently during your time as chancellor?

**HT:** Obviously, some of the things that caused problems, I wish we had found them sooner. In some cases, I wish we had acted on them sooner,

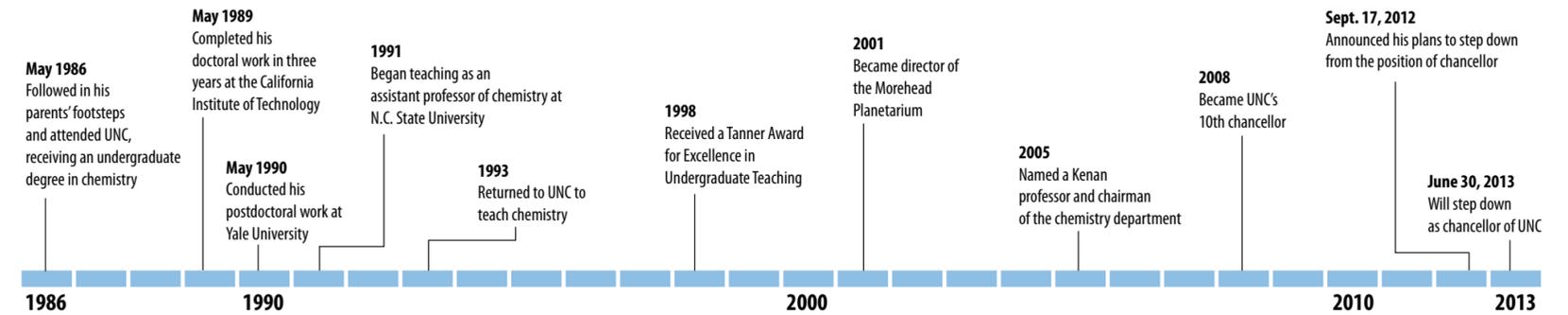
more quickly. So I think everybody who goes through these kinds of problems probably think that when they get done.

So I wish that, but I think the steps that have led from all of that are leading to a place where the University is going to have tighter controls and be able to deal with these things better in the future. So I think Carolina will be a great University as a result of all of this.

Contact the desk editor at [university@dailytarheel.com](mailto:university@dailytarheel.com).

## Thorp's career through the years

After dedicating more than 20 years of his life to the University, Chancellor Holden Thorp has decided to step down from his position at the end of the 2012-13 school year. His resignation, which was announced Monday, followed reports of academic scandal that have plagued the University for months.



COMPILED BY SARAH GLEN

DTH/KEVIN UHRMACHER

## The chancellor's lighter side



DTH FILE PHOTO

Thorp and his wife Patti (left) dance to Michael Jackson's "Thriller" in the Pit to raise awareness for the Eve Ball, in memory of Eve Carson.



DTH FILE/ELIZABETH MENDOZA

Thorp slams a completed Rubik's Cube down during the Rubik's Cube Challenge in the Pit in April 2011. He won the competition with the time of 1:29.



DTH FILE PHOTO

Thorp dresses up as a drop of blood to support a blood drive held by the UNC Interfraternity Council in November 2008.



DTH FILE/ALLISON RUSSELL

Thorp warms up on the keyboard before TEDxUNC in the FedEx Global Education Center this January.



DTH FILE PHOTO

Thorp sings with the Clef Hangers, an all-male cappella group, at the class of 2009's commencement ceremony in Kenan Stadium.

## HOW DO YOU FEEL ABOUT HOLDEN THORP'S RESIGNATION?

Compiled by Katie Quine,  
Assistant University Editor

**Kelly Archer,** sophomore, psychology



"I was very surprised. I think he did make the right move, but I'm sort of disappointed that the scandals continue, and I think it's distracting from what students are really focusing on."

**Nikita Patel,** junior, nutrition



"After all these reports coming out, I didn't know it would be taken this far, but I'm really proud of his decision, everything he's done and the legacies he's left behind."

**Ben Badgley,** junior, economics and history



"I just wish that education was about education, and that it wasn't political or (about) athletics."

**Kishore Yedavalli,** senior, computer science



"It will take time to get back the name UNC has always had. I preferred he had stayed, but I understand why he would resign."

**Ryan Briggs,** freshman, business



"I was honestly really surprised. I figured that he had been doing a good job considering the scandals that had been happening at the school."

**Luis Bowser,** sophomore, psychology



"He (resigned) for a good reason — it was just arbitrary — and I'm sure he'll be replaced by somebody who will do just as good of a job as he did."

# Student veterans may see tuition relief

By Graham McAlister  
Staff Writer

Student veterans in the state might soon find relief from burdensome tuition costs.

Members of the N.C. General Assembly's Joint Legislative Education Oversight Committee met last week to discuss charging out-of-state student veterans in-state tuition rates. The cheaper rates would apply to student veterans at UNC-system universities and N.C. community colleges.

Since 2011, the post-9/11 GI Bill has covered the UNC-CH in-state tuition total

of \$7,694 for any student veteran, regardless of North Carolina residency.

But out-of-state veterans are still left to pick up the rest of the tab on their \$28,446 tuition bill.

Keith Gerry, a UNC-CH student and vice president of admissions for Kenan-Flagler's Military Veterans club, said veterans often lose their North Carolina residency status after repeated deployments. He said he has paid thousands more in tuition costs as an out-of-state veteran.

The committee discussed financing the gap between the amount covered by the GI Bill

and the cost of out-of-state tuition.

According to the N.C. General Assembly's Fiscal Research Division, filling that gap would cost about \$7 million to \$10.5 million annually.

Robert Philpott, the veterans affairs coordinator at Cape Fear Community College, is in favor of the plan, as is Wake Tech Community College interim President Stephen Scott.

"One hundred student veterans (at Cape Fear) were turned away because they could not pay for the difference between the GI Bill and out-of-state tuition," Philpott said.

The difference at Cape Fear Community College is almost \$2,300, money that most veterans don't have, he said.

Gerry, who served on two Navy tours from 2005 to 2011, also supports this proposal.

But legislators have raised concerns about the cost of the proposal.

Rep. Marcus Brandon, D-Guilford, said he's in favor of helping make schools more affordable for veterans but worries that the proposal will be financially unsustainable.

"I think veterans will come to North Carolina from surrounding states because they know they can get a free education here," he said.

But others said North Carolina is behind the curve in providing tuition benefits for veterans.

Unlike North Carolina, both Virginia and Georgia have waived their residency requirements — enabling veterans to pay in-state tuition without having physically lived in the state for a year.

Scott said he believes action should be taken soon. "They have fought for our country," he said. "We need to make sure that our country fights for them when they get back home," he said.

Contact the desk editor at [state@dailytarheel.com](mailto:state@dailytarheel.com).

BY THE NUMBERS

**\$20,752**  
difference between UNC-CH in- and out-of-state tuition

**\$7 million**  
minimum cost of financing tuition gap for veterans

**516**  
GI Bill non-residents at system universities in 2010-11

**715**  
GI Bill non-residents at community colleges in 2010-11

## On the wire: national and world news

Read today's news cheat sheet: [dailytarheel.com/blog/in-the-know](http://dailytarheel.com/blog/in-the-know)



### Baby panda at D.C. zoo gathers fame, attention

WASHINGTON, D.C. (MCT) — The capital region's newest celebrity is no bigger than a stick of butter.

The National Zoo's female giant panda gave birth Sunday night, generating panda-monium in a city that has adored the rare creatures since the first pandas arrived in the wake of President Richard Nixon's 1972 ground-breaking trip to Beijing.

Zoo officials think they caught a glimpse, via panda cam, of the unnamed cub being clutched tightly by its mother, Mei Xiang (pronounced may-SHONG), but got confirmation of its arrival via loud squealing.

"The only way to see the cub will be via the webcam for a while. Mei and the cub need quiet," the zoo tweeted Monday. The panda cam, available for public viewing, was being overwhelmed, according to Devin Murphy, a zoo spokeswoman, "because there are so many people trying to look at them."

The baby was born at 10:46 p.m. Eastern time Sunday.

Veterinarians will perform the first physical exam in a few weeks, after mother and cub have had time to bond, zoo officials said.

"It's a very loud little cub, which our veterinarian team reports is an excellent indication of good health," Murphy said.

### Anti-Muslim film could spur more repercussions

BEIRUT (MCT) The head of Lebanon's powerful Hezbollah movement appeared Monday at a massive rally assailing the United States and warning that broadcast of a film produced in California mocking Islam could have grave consequences.

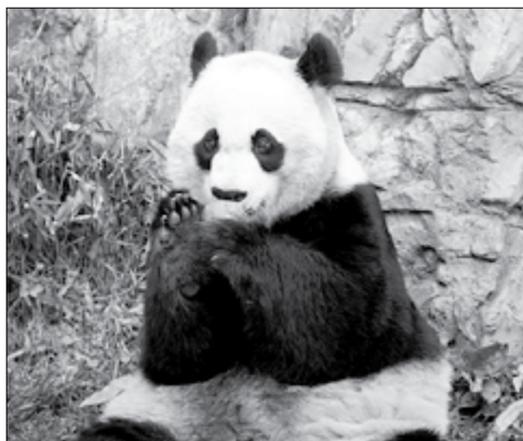
"America must understand that releasing the entire film will have dangerous, very dangerous repercussions around the world," an emotional Sheik Hassan Nasrallah, Hezbollah's secretary-general, told supporters gathered in a Beirut suburb.

The appearance suggested that Hezbollah, an influential

political and military force in Lebanon, is determined to place itself in the vanguard of global Muslim outrage against the incendiary film.

Monday's anti-U.S. rally here was among a string of demonstrations in Muslim communities, from Tunis to Jakarta, following the release on the Internet of a trailer for the amateur, privately produced film, which ridicules the Prophet Muhammad and the Islamic faith.

The participation of Nasrallah, who is seldom seen in public, reportedly because he fears assassination, underscored Hezbollah's apparent determination to use the outrage over the film to bolster its standing as a moral force in the Arab world.



MCT/FANG ZHE

Mei Xiang, a female giant panda at the Smithsonian's National Zoo in Washington, D.C., gave birth Sunday night to her second cub with Tian Tian as the result of artificial insemination.

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## HOROSCOPES

\* If September 18th is Your Birthday... \*

Home life and work take center stage this year. You're clear on what's most important, so let go of what's not. An educational adventure develops in the autumn. Career and relationships grow steadily. Follow your heart.

To get the advantage, check the day's rating: 10 is the easiest day, 0 the most challenging.

**Aries (March 21-April 19)**  
Today is an 8 -- A tough challenge awaits. Draw strength from your roots. Use what you've learned to cut costs; you'll be more patient with finances over the next few days.

**Taurus (April 20-May 20)**  
Today is a 7 -- The upcoming week is good for negotiating. Outdo your past best performance. Strengthen your infrastructure. Someone has to teach them how to earn and save. Keep at it.

**Gemini (May 21-June 20)**  
Today is a 9 -- You're entering a two-day work phase, but it's not all about you. See what you can do for others. You benefit in the end. Imagine the entire plot, and achieve perfection.

**Cancer (June 21-July 22)**  
Today is a 9 -- Trust your experience and your heart. Love blossoms in the next couple of days. Examine available resources. Smooth things over by maintaining decorum.

**Leo (July 23-Aug. 22)**  
Today is an 8 -- You're irresistible. Provide facts, and your partner warms to your plan. Home and family take priority. Something that worked before works again.

**Virgo (Aug. 23-Sept. 22)**  
Today is a 7 -- You're smart and getting smarter, but you may need a friend's help to keep all your thoughts on track. Profit from the ideas. Get yourself something that you've been wanting for your home.

**Libra (Sept. 23-Oct. 22)**  
Today is a 9 -- Make money, not war. Convincing others requires tact, and you can do it. Don't take the situation too seriously. Breathing deep and laughing makes for the best medicine.

**Scorpio (Oct. 23-Nov. 21)**  
Today is a 6 -- Go ahead and try it out; nothing beats experience. Plant constructive seeds while you're at it. Heart and mind are in sync today and tomorrow. There's nothing wrong with nesting now.

**Sagittarius (Nov. 22-Dec. 21)**  
Today is an 8 -- Venture farther out. Travelling isn't as easy now, but it's still worth the effort. Rewards are larger when the assignment is more challenging. Have the facts. Illusions fall away.

**Capricorn (Dec. 22-Jan. 19)**  
Today is a 9 -- Organize your team for the next two days. Clear confusion, and then go, and achieve the highest quality. Be respectful and gain promises. Past deeds speak for you.

**Aquarius (Jan. 20-Feb. 18)**  
Today is an 8 -- Work definitely takes priority. Take time to acknowledge the team and rest once you complete the project. You're especially charming now.

**Pisces (Feb. 19-March 20)**  
Today is a 6 -- Go for the full experience and learn. Push the envelope. An older dream could be possible now. Take good notes for future reference. Return a favor.

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Old North State Politics

Senior public relations and public policy major from Bethesda, Md.  
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## The BOG's shift to the right

Being the party in charge of the N.C. General Assembly comes with a few perks. One example is putting your campaign donors and ideological allies in charge of higher education policy.

Variety Wholesalers CEO Art Pope — the state's most influential conservative political donor — was appointed to the UNC Advisory Committee on Strategic Directions last week to "provide vital input" for the system's next five-year strategic plan.

The Pope machine's Center for Higher Education Policy has been a vocal critic of the UNC system.

Chairman of the UNC-system Board of Governors Peter Hans is a former senior policy advisor to many big-name North Carolina Republicans, including U.S. Senator Richard Burr.

Fred Eshelman, another BOG member, is the president of RightChange.com and former director of Real Jobs NC, two overtly conservative outside groups that have dumped millions into recent elections to defeat Democrats.

BOG member David Powers is a tobacco lobbyist who sits on the private enterprise board of the American Legislative Exchange Council (ALEC), the infamous "corporate bill mill" that has pushed right-wing education policies.

I could go on and on. You get the picture.

As tuition costs rise and state appropriations decline, the concern is Republican appointees will prioritize free-market ideology above our state's commitment to keeping a UNC education accessible and affordable.

For example, Eshelman and other Republican BOG members were enthusiastic about capping new revenue from tuition increases set aside for need-based financial aid at 25 percent because it's a "hidden tax." That 25 percent cap, had it been implemented, would have hurt low-income students at schools like UNC where 38 percent of tuition increases support aid.

Conservatives in North Carolina have long viewed UNC skeptically as the state's liberal bastion. Now those conservatives are running UNC.

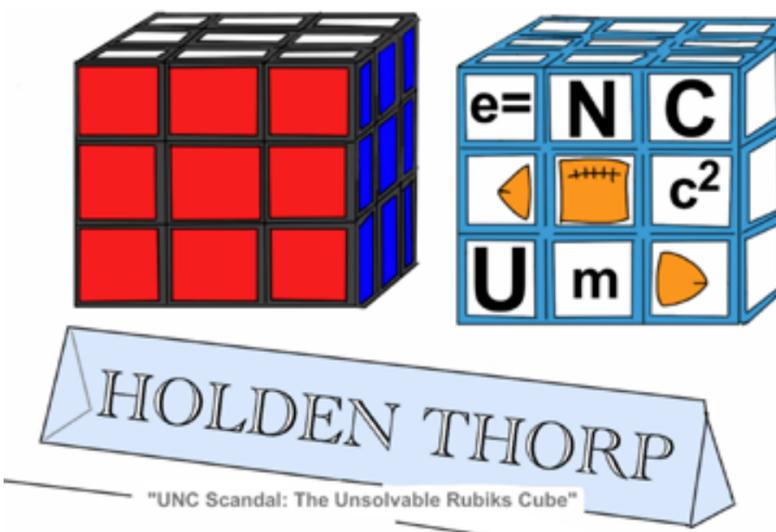
We don't know much about Friday's 50-minute private BOG meeting with Chancellor Holden Thorp beyond the fact that it happened; Republican BOG members claimed to be quite pleased with him despite recent scandals. What we do know is that Thorp announced his plans to resign on Monday.

I'd love to have been a fly on the wall in that meeting.

And this all starts in Raleigh. Redistricting should solidify the GOP's majorities in the state's House and Senate, and Republican candidate for governor Pat McCrory has led his Democratic opponent in every single available public poll since January.

That could mean a heavily Republican BOG voting on our next chancellor and future Board of Trustees members starting in 2013 — and no gubernatorial veto against more education cuts in the next state budget. There's a new party in charge, and the past two years were probably just a preview.

EDITORIAL CARTOON By Scott Simonton, scott\_simonton@kenan-flagler.unc.edu



## EDITORIAL

## Before Thorp leaves

**The chancellor should tie up all of the loose ends.**

When Holden Thorp informed UNC-system President Thomas Ross of his decision to resign as chancellor, he did so on the condition that he would remain until June 30 — or longer, should he be needed to avoid a gap in leadership.

It is this gap precisely that must be avoided at all costs.

The most recent year of Thorp's tenure has been defined by controversies that have unquestionably tarnished the University's image.

While Thorp has done a great deal to contain and fix these scandals, his association with them is inescapable.

For the sake of the University, the next chancellor cannot enter the office under the unkind shadow of scandal. Thorp must use the remainder of his time at UNC to ensure that each loose end of the problems that have vexed the University for too long is tied up.

Otherwise, the next chancellor will enter the office behind the eight ball.

Thorp will be missed for his dedication to keeping the University accessible. He led the charge for an ethos of innovation and entrepreneurship. He also fostered relations with the town of Chapel Hill.

To some, his resignation will be viewed with regret. To others, it was overdue.

Regardless of whether he should have stepped down, Thorp is on his way out. The University must

use this transition as an opportunity to start over with a clean slate.

There will, however, be no clean slate unless Thorp can put to rest some of the scandals plaguing the University.

The ongoing and planned investigations into UNC's academics need to be carried out as thoroughly and transparently as possible.

But there is no guarantee that the next chancellor won't have his or her own storm to weather.

With that in mind, the search committee must find a replacement who has the fortitude and leadership to withstand whatever comes his or her way and leave the University stronger for it.

Thorp's resignation comes at a time of already heightened volatility for UNC. Executive Vice Chancellor and Provost Bruce Carney plans to step down in June. In the wake of the most recent scandal, the University also finds itself without a head fundraiser.

The new chancellor will invariably be the subject of much public scrutiny. The ability to maintain composure and leadership in spite of it will be crucial.

The chancellor is the face of the University. The position has the capacity to represent students' needs and to advocate for them to the politically charged Board of Governors and N.C. General Assembly.

It is all the more important, then, that the chancellor be receptive to students' voices.

In order to keep the University accessible, the next chancellor must continue to improve effi-

ciency, as long as it's not at the cost of equity and students' needs.

The chancellor must be able to articulate a vision for the University and explain why that vision matters to students. This will be especially important as the University works to reclaim its image in the light of recent public criticism.

But just having a vision isn't enough.

Whoever takes over the position needs to be able to implement a vision in line with UNC's principles. This includes the ability to inspire students, faculty and staff to abide by these principles.

The next chancellor must also be willing to stand by his or her decisions, no matter how controversial.

Thorp may have been criticized for his handling of specific situations. It is easy to point out things that didn't go perfectly well.

It is much harder to imagine how someone else might have handled an identical situation. Conducting an armchair chancellorship might be fun, but hindsight is always 20/20.

Thorp's guiding principles were always well placed, and the authenticity of his intentions was beyond question.

The chancellor shapes the University's direction and identity.

It is vital that Thorp's successor place similar value on affordability, research and academic prestige.

But in the meantime, Thorp's administration should focus on bridging the gap for his successor's sake.

## EDITORIAL

## Police show progress

**Emergency policy is late, but police deserve kudos.**

The Chapel Hill Police Department's strong-handed response to the Yates Motor Company building raid by Occupy protesters last year prompted a review of the department's policies.

After verifying the presence of "known anarchists," police deployed a team armed with assault rifles in the raid to remove the illegal occupants and secure the building.

Ten months after the raid, the police department has shown significant progress with the changes implemented.

A main criticism of the department's response to the raid was that there were no formal, written policies for the Special Emergency Response Team, the armed team that responded to the incident.

This is certainly a fair criticism. However, more attention should be paid to the police's response since then.

First, the department has engaged citizens in the policy discussions, particularly through regular forums and the input of the Community Policing Advisory Committee.

That group has been working alongside Investigative Security Services, a consulting group hired in response to

the Yates incident.

In addition, the police department now hosts annual meetings with the media and has established a 24-hour telephone line.

Most recently, police finally established written policies for its emergency response team.

However, not having formal, written policies before doesn't mean police didn't already have standard procedures in place to make responses proportionate to threats.

Like any set of policies, changes will become necessary over time.

Through its response, the Chapel Hill Police Department has shown a commitment to openness and to community engagement.

## QUOTE OF THE DAY

*"It's been a tough two years. So there have been days where I thought that being in the lab looked pretty good."*

Holden Thorp, on his decision to resign as chancellor

## FEATURED ONLINE READER COMMENT

*"It's a shame events largely outside of his control have come to define how he is perceived by the media and the community at large."*

Locke, on Holden Thorp's resignation

## LETTERS TO THE EDITOR

### Thorp's departure is a loss for the University

TO THE EDITOR:

I was saddened to hear of the departure of Chancellor Holden Thorp, a man who has devoted his life to UNC. This is a loss and an injustice.

I met Thorp in a freshman seminar called "From Ideas to Reality," which explored entrepreneurship and how to make concepts — from companies to social change initiatives and beyond — work on the ground.

His brilliance, enthusiasm, and commitment to a variety of fields — from theater to genetics — were apparent. It was in this class I learned about social entrepreneurship and began to work with a local community leader and start my own projects.

From there I graduated and took a job at Ashoka, a social entrepreneurship organization in Washington, D.C., returning annually to judge the social business plan competition at Kenan-Flagler Business School with Thorp.

Now at Ashoka abroad, I manage the search for social entrepreneurs across Europe. Thorp's course, and his influence, have forever altered the path of my life.

I have seen him apply similar passion to the role as chancellor. I was delighted to see him given the role and to see the innovation he's brought to this difficult task.

He's had a rough time over the last couple of years — but in reading up on the issues it seems more an inherited rot within the institution than a failure of leadership on his part or lack of tenacity in addressing problems. It is our loss as an institution to let this man go.

Erin Formoff '04  
Anthropology  
Communications  
Dublin, Ireland

### Help fight hunger in North Carolina

TO THE EDITOR:

Most of us take for granted knowing where our next meal is coming from, whether it be Lenoir, somewhere on Franklin Street or whatever is in the fridge.

But for many North Carolina families, such comforts don't exist, and planning meals is a day-to-day struggle.

In fact, North Carolina's hunger rate for children younger than five is the worst in the nation (tied with Louisiana). In this region of the state alone, 180,000 kids don't get enough to eat.

That's why the non-profit organization Farmer Foodshare is challenging the Triangle community to help eradicate hunger through local farmers mar-

kets.

You can do your part by contributing excess fresh food you purchase to donation stations set up at 11 local farmers markets throughout the Triangle area from Sept. 18-22.

Additionally, shoppers can help launch the new "Farm-to-Family CSA (Community Supported Agriculture)" program by providing donations to sponsor all or part of a weekly box of fresh, local food that is given to a family in crisis.

Farmer Foodshare is encouraging everyone, including kids, to participate.

Many markets will provide fun kids' activities like face painting, crafts and music.

100 percent of all donations go directly towards purchasing food or to the Farm-to-Family CSAs. For further details and to view participating markets, visit [www.farmerfoodshare.org](http://www.farmerfoodshare.org).

Remember: when you compete to end hunger, everyone wins.

Jessica Gaylord '14  
Heelprint  
Communications

### Dining alternatives needed on campus

TO THE EDITOR:

Alpine Bagel Cafe is broken. Wendy's is broken. The only two dining options available to students in the Student Union are businesses run so poorly that they would never survive in the real restaurant industry.

Ridden with unfair prices, long lines at peak hours, slow service and consistently unfriendly behavior shown by employees, these restaurants provide terrible dining experiences to students studying in the Union.

Since both Wendy's and Alpine are operated by the University, they do not operate within the basic economic principles of competition, thus they have become notorious for providing miserable experiences to students with no incentive to improve at all.

I propose UNC remove these University-run restaurants, instead allowing two to three privately operated restaurants to lease space in the Union.

This change would increase the quality of the food and improve the customer experience, while also keeping prices low and increasing the restaurants' incentive to provide remarkable customer service.

Most students have accepted the miserable quality of these restaurants, begrudgingly learning to cope with these awful experiences.

But in the end, nobody wants to wait 20 minutes for an overpriced Frosty or a simply "okay" bagel. And nobody should have to.

Will Darden '15  
Communication Studies  
Entrepreneurship

## SPEAK OUT

## WRITING GUIDELINES

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